



| | Insufficient | Some competence: | Sufficient | Fully Competent: |
|--|--|--|---|---|
| | competency: Area of weakness that needs improvement | You know what to do but find it difficult to apply | competency: You know what to do and sometimes apply it in practice | You know precisely what to do and apply it flawlessly in practice |
| 1. Making decisions and initiating activities | | | | |
| 2. Managing others | | | | |
| 3. Supervising | | | | |
| 4. Demonstrating attention and comprehension | | | | |
| 5. Working and consulting with others | | | | |
| 6. Acting ethically and in an honest manner | | | | |
| 7. Forming relationships and networks | | | | |
| 8. Persuading and influencing others | | | | |
| 9. Giving presentations | | | | |
| 10. Formulating and reporting | | | | |
| 11. Applying specialist knowledge | | | | |
| 12. Making use of materials and resources | | | | |
| 13. Analysing | | | | |
| 14. Researching | | | | |
| 15. Being creative and innovative | | | | |
| 16. Learning | | | | |
| 17. Planning and organising | | | | |
| 18. Focusing on the 'client's' requirements and expectations | | | | |
| 19. Providing quality | | | | |
| 20. Following instructions and procedures | | | | |
| 21. Coping with change and adjusting | | | | |
| 22. Coping with pressure and setbacks | | | | |
| | | | | |

| 23. Demonstrating motivation and ambition | | |
|---|--|--|
| 24. Acting in an enterprising and commercially-aware manner | | |
| 25. Acting in a business-like manner | | |

